

Where have we come from?

- *Created in 1995 as Leominster Area Partnership*
- *Led the Single Regeneration Partnership*
- *Formally registered as Leominster Regeneration Company 1998*
- *Became Leominster Area Regeneration Company 2004*
- *Led the Market Towns Initiative*
- *2002 started talking about Grange Court*
- *2010 £2.8m raised to start the Grange Court project*
- *November 2010 building work starts*
- *November 2011 building work continues*
- *November 2012 building work ends*

ANNUAL REPORT 2011 / 12

Welcome to this years annual report. LARC has had another outstanding year moving successfully into becoming a charity as well as a company limited by guarantee. This new status opens up a broad range of opportunities for LARC and Leominster.

I would like to thank the Board and all our funders, particularly Herefordshire Council and Leominster Town Council for their unstinting support to make the Grange court Project a success. This is a massive enterprise for LARC and for Leominster, something the LARC Board is determined will succeed and become the catalyst for change and growth across the town. Our Partners are making great efforts to support us in completing the conversion work which is so nearly finished. However this is only the start of LARC's new mission to act as the hub for change. LARC has a vision of a more dynamic and connected Leominster in which people are at the centre. LARC believes that working in partnership we can all make a difference and that the Town must work together to make it happen.

Bill Jackson Chairman of LARC



Getting involved with LARC

LARC is looking for Board members, volunteers and people interested in making a change in Leominster. There are lots of ways of becoming involved.

Practically

Join our Grange Court Volunteers - we need story tellers, greeters, events organisers, IT specialists (geeks or non geeks), communicators, practical people (repairs and maintenance), artists (visual, aural, oral and conceptual), tea makers, cake makers, historians and history buffs, researchers, negotiators and lots of skills we haven't identified yet.

Organisationally

See inside about the way LARC is organised and think about joining one of the committees.

An Introduction to the LARC Trustees

Charitable Objects

1) To further or benefit the residents of Leominster and the surrounding area, without distinction of sex, sexual orientation, race or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation leisure time occupation with the objective of improving the conditions of life for the residents.

2) The preservation of buildings or sites of historical or architectural importance, in particular but not exclusively the building known as Grange Court, for the public benefit and to advance the education of the public in the history of the building and its surroundings.

3) Such charitable purposes for the public benefit as are exclusively charitable according to the laws of England and Wales as the trustees may from time to time determine.

Our Values

The well-being of the community is fundamental to our purpose

We are committed to enabling the continuity and dynamic of heritage and tradition in our community

We are committed to working in partnership with our community, being open and accessible in all that we do

We aim to offer a fun, friendly experience and environment in all our activities

We can be trusted to be honest, open and accountable to the people of Leominster and all our users

Working together we will make things happen for Leominster

We believe vision must use creativity and imagination to provide innovation, quality and excellence that will empower people in Leominster creating prosperity for all

During the year 2011 to 2012 LARC Development Trust had 12 Trustees who hold the responsibility for ensuring that LARC is run properly and that it undertakes its charitable purposes. They represent a cross section of Leominster people and organisations including key partners from the Public, Private, Voluntary and Community Sectors.

Chairman -

Bill Jackson Managing Director Jackson International

Vice Chair -

Martin Baines Nicole and Martin Baines Architects

Chair of Finance Committee -

Chris Boote - Marches Housing Association (To April 2012)

Chair of Partnership Management Group -

Wendy Coombey - Diocese of Hereford

Trustees -

Councilor **Molly Cooke** - Leominster Town Council

Councilor **Roger Hunt** - Herefordshire Council

Councilor Brigadier **Peter Jones** - Herefordshire Council

Reverend **Mike Kneen** - Rector Leominster Priory

Angela Legg - Volunteer Manager Herefordshire Voluntary Action

John Thomas - Community Member

Mike Thornhill - Community Member

Sue Witherstone - Blue Note Café

The Trustees met 10 times during the last year and held a full development day in June 2011 to look at the key values of LARC and how it meets its charitable objectives (see left).

The Finance Committee has met monthly since its inception in October 2011. It provides the financial oversight of LARC's work and ensures good financial planning and control. It also takes responsibility for staffing and personnel matters.

The Partnership Management Group is a new committee to bring together a wider range of groups, bodies and individuals to develop and manage projects and new developments. The group did not meet during the year and is due to be launched at the second Leominster Convention (June 2012) and AGM in July 2012.

LARC also has a Friends of Grange Court group which has met once during the year for a visit to the site.

Our work 2011 - 2012



Grange Court Circa 1800



Grange Court great fire May 1909



The Queen signing the guest book at Grange Court 1957



Grange Court 2000



Work starts 2010

April 2011

Appointment of Grange Court Manager Dick Ellison and establishment of temporary office in the Leominster Town Council Offices.

May 2011

Networking with a wide range of partners and community organisation across the Town and County. First LARC News published 500 distributed to houses around Grange Court and to local groups. £30,000 of furniture donated.

June 2011

Confirmation from the Charity Commission of LARC's new status as a charity. Special General Meeting confirms changes and AGM held. Round one Heritage Lottery Funding confirmed. Values Planning Day held with Board. Terms of reference for working groups agreed.

July 2011

Consultants 'Imagemakers' appointed to undertake Interpretation Project for Heritage Lottery bid. Concept of Living Memories project launched. Work started with Leominster Tourist Information Centre on a Tourism Association for the district.

August 2011

Technical and other delays push the completion date for Grange Court back, work undertaken to redevelop the budget.

September 2011

Workshops held with community and partners about what Heritage content of Grange Court should be. Designs drawn up and developed.

October 2011

Public consultation events held throughout the month including outdoor event in Corn Square. Second edition of LARC News published 5000 copies distributed through the Journal.

November 2011

First Leominster Convention held at Earl Mortimer College attended by over 30 local groups. Living Memories project launched and photo collection started. LARC helps launch the new Leominster Country Tourism Association.

December 2011

Heritage Lottery bid completed and submitted on time over 100 pages of reports and information.

January 2012

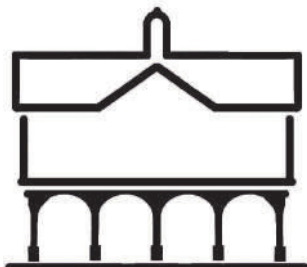
Further delays on Grange Court. Living Memories Project sparks debate in Hereford Times about where the Russian Gun once on the Grange has gone.

February 2012

Visit from Heritage Lottery to assess bid. Visit from other major funders to assess progress.

March 2012

Positive sounds from Heritage Lottery and application made to 'Its our Future' Fund for photovoltaic panels on Grange Court.



**LARC
DEVELOPMENT
TRUST**

Charity Number 1142290

Company Limited by Guarantee No 3493040

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RURAL
DEVELOPMENT
PROGRAMME



Leominster Town Council

**The Social
Investment
Business**

Our finances last year

| Statement of Financial Activities for the year ended 31/03/2012 | | | |
|--|-------------------------|-----------------------|----------------|
| Incoming resources | Unrestricted funds £ | Restricted funds £ | Total £ |
| Incoming resources from generated funds | | | |
| Voluntary income | 108,060 | 271,526 | 379,587 |
| Investment income | 104 | - | 104 |
| Total incoming resources | 108,164 | 271,526 | 379,691 |
| Resources expended | | | |
| Costs of generating funds | | | |
| Charitable activities | 42,174 | 271,526 | 313,702 |
| Total resources expended | 42,174 | 271,526 | 313,702 |
| Net incoming resources before transfers | 65,990 | - | 65,989 |
| Net movement in funds: | | | |
| Net income for the year | 65,990 | - | 65,989 |
| Total funds brought forward | (1,792) | - | (1,791) |
| Net funds carried forward | 64,198 | - | 64,198 |

| Resources Expended for the year ended 31/03/2012 | |
|---|----------------|
| Resources expended | 2012 £ |
| Costs of generating funds | |
| Charitable Activities | |
| Herefordshire Council - repayment of grant for Grange Court (Construction work) | 267,720 |
| Carriage of office furniture | 1,795 |
| Marketing and promotion costs | 3,746 |
| Leominster Town Council office rent | 1,440 |
| Repairs and renewals | 93 |
| Volunteer expenses | 577 |
| Secretarial expenses | 603 |
| Salaries | 27,231 |
| Pension contributions | 2,655 |
| Recruitment | 220 |
| Equipment rental | 90 |
| Venue hire | 373 |
| Computer costs | 807 |
| Travel and subsistence expenses | 1,117 |
| Accountancy fees | 1,020 |
| Professional fees | 2,027 |
| Insurance | 189 |
| Stationery & office supplies | 772 |
| Telephone | 603 |
| Subscriptions | 378 |
| Formation expenses | 24 |
| Finance charges | 46 |
| Depreciation of fixtures and fittings | 176 |
| Total Expenditure | 313,702 |

Prepared by Cole & Co., 4 Sheepcote, Lugwardine, HR1 4AG